Asdani Kindarto <asdani@gmail.com>

Fwd: Your Submission

Yu-Qian Zhu <yuqian@gmail.com>   Mon, Aug 8, 2016 at 1:57 PM
To: Asdani Kindarto <asdani@gmail.com>

Finally!

---------- Forwarded message ----------
From: Government Information Quarterly <giq@unu.edu>
Date: Mon, Aug 8, 2016 at 3:16 AM
Subject: Your Submission
To: yzhu@mail.ntust.edu.tw

Ms. Ref. No.: GIQ-D-15-00133R2
Title: A Garbage Can Model of Government IT Project Failures in
Developing Countries: the Effects of Leadership, Decision Structure
and Team Competence
Government Information Quarterly

Dear Prof. Yu-Qian Zhu,

I am pleased to confirm that your paper "A Garbage Can Model of
Government IT Project Failures in Developing Countries: the Effects of
Leadership, Decision Structure and Team Competence" has been accepted
for publication in Government Information Quarterly.

Your accepted manuscript will now be transferred to our production
department and work will begin on creation of the proof. If we need
any additional information to create the proof, we will let you know.
If not, you will be contacted again in the next few days with a
request to approve the proof and to complete a number of online forms
that are required for publication.

When your paper is published on ScienceDirect, you want to make sure
it gets the attention it deserves. To help you get your message
across, Elsevier has developed a new, free service called AudioSlides:
brief, webcast-style presentations that are shown (publicly available)
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to explain your research in your own words and attract interest. You
will receive an invitation email to create an AudioSlides presentation
shortly. For more information and examples, please visit
http://www.elsevier.com/audioslides

Thank you for submitting your work to this journal.

With kind regards,

Marijn Janssen, Dr.
Editor
Government Information Quarterly

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for solutions on a range of topics, find answers to frequently asked
questions and learn more about EES via interactive tutorials. You will
also find our 24/7 support contact details should you need any further
assistance from one of our customer support representatives.

Asdani Kindarto <asdani@gmail.com>

Fwd: Your Submission

Yu-Qian Zhu <yuqian@gmail.com>   Wed, Jul 6, 2016 at 11:06 AM
To: Asdani Kindarto <asdani@gmail.com>

Hi Dani:

The review's back, and not bad at all. Just some minor changes. I think we are very close to getting accepted. I'll fix the changes and submit it back. How's things at your end?

Yu-Qian

---------- Forwarded message ----------
From: Government Information Quarterly <giq@unu.edu>
Date: Wed, Jul 6, 2016 at 3:40 AM
Subject: Your Submission
To: yzhu@mail.ntust.edu.tw

Ms. Ref. No.: GIQ-D-15-00133R1
Title: Government IT project success in developing countries: Lessons from an Indonesian municipal government
Government Information Quarterly

Dear Prof. Yu-Qian Zhu,

Reviewers have now commented on your paper. You will see that they like the improvement and have some minor suggestions. Please process them and proofread the paper and submit a new version.

To submit a revision, please go to http://ees.elsevier.com/giq/ and login as an Author.

Your username is: yzhu@mail.ntust.edu.tw
If you need to retrieve password details, please go to:
http://ees.elsevier.com/giq/automail_query.asp

On your Main Menu page is a folder entitled "Submissions Needing Revision". You will find your submission record there.

I would appreciate if you could submit your revised paper by the end of this Month.

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Yours sincerely,

Marijn Janssen
Editor
Government Information Quarterly

Reviewers' comments:

Reviewer #1: THe comments are processes well, I have some new minor comments and observed the need for proofreading.
-My recommendation is include 'garbage can theory' in the title of the paper. This makes the goal clearer. Also include the findings (of the hypothesis) in the abstract.
-References to recent papers in this domain are missing including, including the following (there might be more).
Anthopoulos L, Reddick CG, Giannakidou I, Mavridis N. Why e-government projects fail? An analysis of the Healthcare.gov website. Government Information Quarterly. 2016;33(1):161-73
Janssen M, Voort H, Veenstra AF. Failure of large transformation projects from the viewpoint of complex adaptive systems: Management principles for dealing with project dynamics. Inf Syst Front. 2014;17(1):15-29.
Gauld R. Public sector information system project failures: Lessons from a New Zealand hospital organization. Government Information Quarterly. 2007;24:102-14.

Although I agree that this goes beyond this recent work, it should be
explained in the paper to position the scientific contribution better
and to show that you know the latest developments.
-proofread the paper. The many mistakes are annoying when reading
-the conclusions can be better and should be based on the analysis.
Now only the theoretical contribution and implications are discussed.

Reviewer #3: Recommendation
The topic is very interesting as well as this is a well-written
article that does identify an important gap.
Minor revision
*The linguistic alterations are required
This paper would benefit from some closer proof reading. It includes
numerous linguistic errors that at times make it difficult to follow.
I would suggest that it may be useful to engage a professional English
language editor following a restructure of the paper
*The paper should focused better from the start on the key hypothesis
(leadership, collaboration etc and effect on success). The title
suggests more that the paper provides. Consider using 'garbabe can' in
your title. Focus the abstract from the beginning.
*Extend the discussion part. In particular what policy-makers could
learn from the findings. How can they improve project success by
setting the right conditions? Can this results in higher success rate,
but will other factors still interfere?

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for solutions on a range of topics, find answers to frequently asked
questions and learn more about EES via interactive tutorials. You will
also find our 24/7 support contact details should you need any further
assistance from one of our customer support representatives.

M Gmail　　　　　　　　　　　　　**Asdani Kindarto <asdani@gmail.com>**

Fwd: Your Submission

Yu-Qian Zhu <yuqian@gmail.com>　　　　　　　　　　Mon, Jan 11, 2016 at 4:50 PM
To: Asdani Kindarto <asdani@gmail.com>

FYI

---------- Forwarded message ----------
From: Government Information Quarterly <giq@unu.edu>
Date: Sat, Jan 9, 2016 at 3:37 AM
Subject: Your Submission
To: yzhu@mail.ntust.edu.tw
Cc: suzanne.reinman@okstate.edu, m.f.w.h.a.janssen@tudelft.nl

Ms. Ref. No.: GIQ-D-15-00133
Title: Government IT project success in developing countries: Lessons
from an Indonesian municipal government
Government Information Quarterly

Dear Professor Zhu,

Reviewers have now commented on your paper. You will see that they are
advising that you revise your manuscript. If you are prepared to
undertake the work required, I would be pleased to reconsider my
decision.

For your guidance, reviewers' comments are appended below.

If you decide to revise the work, please submit a list of changes or a
rebuttal against each point which is being raised when you submit the
revised manuscript.

To submit a revision, please go to http://ees.elsevier.com/giq/ and
login as an Author.

Your username is: yzhu@mail.ntust.edu.tw
If you need to retrieve password details, please go to:
http://ees.elsevier.com/giq/automail_query.asp

On your Main Menu page is a folder entitled "Submissions Needing
Revision". You will find your submission record there.

I would appreciate if you could submit your revised paper by 1 May 2016.

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publication, you will automatically receive an invitation to create an
AudioSlides presentation.

Yours sincerely,

Suzanne L. Reinman, MILS
Associate Editor
Government Information Quarterly

Reviewers' comments:

Reviewer #2: The paper is well structured. It reports an interesting
and important area of concern, as the failure rate of IT project in
the context of developing countries for many reasons is very high.
Informed by the garbage can theory, this study examines the impact of
leadership styles on the decision structures, and subsequently in the
project success. It finds that hierarchical decision structure has
negative significant link with the project success. On another hand,
participative decision structure has positive impact on the project
success. Transactional and empowerment leadership style are found to
affect respectively hierarchical and participative decision
structures. The study treat the team competence as moderating variable
that affect the relationship between the decision structure and the
project success.

However, the paper deserves for additional works. Some issues need to
be clarified. The author(s) may find the following comments to be
considered in improving the paper.

1.   The void in the extant literature is succinctly presented and nicely motivates the study. However, the examination of leadership style in this context needs stronger arguments. The author(s) may think of connecting it with the role of key actors/leaders as has been discussed in literature.

2.   The hypotheses are conceptually grounded. But, the author(s) need to clarify whether leadership styles are conceptually mutually exclusive, i.e. one can only have one style, or one may have more than one style to different extent. This clarification has important impacts on the research design, and the interpretation of the findings. The same case goes to the decision structure. Are they also conceptually mutually exclusive?

3.   The paper states that the respondents are 433 participants of 168 different IT projects. I understand that the questionnaires were distributed to 433 respondents. But, in Section 3.2, the author(s) write that the items to measure transactional leadership are filled by the project leaders (168?). The author(s) need to clarify this selection of the method, which seems to be not a 'common practice'. Why don't the respondents fill the questionnaire after adjusting the wording of such the items? This issue has connection with the items to operationalize the hierarchical decision structure, which are filled by the respondents (not the project leaders). Do all the respondents have the authority to make decisions? In this regards, be explicit who/what is the unit analysis of this study? Is it individual, group, project, relationship, or something else?

4.   I miss an inspiring discussion part. The author(s) may further extend the current form by conceptualizing the findings/the contributions. Bringing in the specificity of Indonesian context may be an alternative way to enrich the discussion, before extrapolating the key findings to other similar contexts.

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